## INDEX

Chairman's Letter to Shareholders 01
Performance at a Glance 02
Sustainable Wealth Creation 03
Management Discussion and Analysis 04

## Marico Consolidated

Auditors' Report 29
Balance Sheet 30
Statement of Profit and Loss 31
Cash Flow Statement 32
Schedules and Notes to the Accounts 34

## **Marico Limited**

Directors' Report 73

Corporate Governance Report 89

Auditors' Report 111

Balance Sheet 116

Statement of Profit and Loss 117

Cash Flow Statement 118

Schedules and Notes to the Accounts 120

Statement pursuant to Section 212 (1) (e)

of the Companies Act, 1956 161

Statement pursuant to Section 212 (8)

of the Companies Act, 1956 164

Awards & Acknowledgements 165

10 Years' Highlights 166

Consolidated Quarterly Financials 167

Our Presence 168

Know Marico Better 169