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the Registered Office of the Company situated at 7th Floor, Grande Palladium, Minutes of the Meeting held on Monday, December 14, 2015 at 12.00 Noon at Postal Ballot Results of Marico Limited Postal Ballot Notice dated November 4, 175, CST Road, Kalina, Santacruz (East), Mumbai 400098 for considering the

Mr. Harsh Mariwala: Chairman and Non-Executive Director

Ms. Hemangi Ghag: Company Secretary & Compliance Officer

Mr. Makrand Joshi: Scrutinizer (Practicing Company Secretary, Partner, M/s. Makrand Joshi & Co.)

1. Brief report on voting through Postal Ballot (including e-voting):

Mr. Harsh Mariwala, the Company's Postal Ballot Notice ("the Notice") dated November 4, 2015. the Company at 12.00 Noon to declare the results of Postal Ballot conducted as per Postal Ballot Results (including E-Voting) was present at the Registered Office of Board of Directors of the Company ("the Board") for the purpose of declaring the Chairman and Non-Executive Director, duly authorized by the

Mr. Harsh Mariwala, Chairman, inter-alia, placed on record a brief report on the voting through Postal Ballot (including e-voting) as follows:

- the approval of the Members of the Company for: The voting through Postal Ballot (including e-voting) was conducted to seek
- Reclassification of Authorized Share Capital and consalteration of the Memorandum of Association of the Company; Capital and consequent
- 0 Capitalization of securities premium and/or free reserves of the Company for issue of Bonus Shares in the ratio of one equity share for every one equity share held by the Member (i.e. in the ratio of
- ≓: the voting through Postal Ballot (including e-voting) process; Joshi & Co., was appointed by the Board to act as Scrutinizer for conducting Makrand Joshi Practicing Company Secretary, Partner - M/s. Makrand
- ∄: Board to provide e-voting facility to the Members of the Company; Central Depositories Services (India) Limited (CDSL) was appointed by the
- ₹ The Notice along explanatory statement and postal ballot form in electronic form was dispatched on November 7, 2015 to those Members whose e-mail form through permitted modes on November 10, 2015 to the Members whose addresses were registered with the Depositories / Company and in physical e-mail addresses were not so registered;
- < Journal and Navshakti newspapers respectively; on November 11, 2015 in English and vernacular language in Free Press A public notice about the dispatch of the Postal Ballot notice was published
- ≤. Saturday, December 12, 2015; The period for voting through Postal Ballot (including e-voting) commenced from 9.00 a.m. (IST) on Friday, November 13, 2015 up to 5.00 p.m. (IST) on
- <u>≤</u>: the Companies (Management & Administration) Rules, 2014 as amended from provisions of section 110 of the Companies Act, 2013 read with Rule 22 of Postal Ballot exercise (including e-voting) was executed as per the

CHAIRMAN'S INITIALS

HELD AT

Report of the Scrutinizer:

Mr. Makrand Joshi, Scrutinizer, voting by the shareholders of t voting): the Company through Postal Ballot (including ecarried out the following while scrutinizing the

- A. Received particulars of postal ballot forms including the votes cast through remote e-voting/ physical ballot and entered the same in Register separately maintained (electronically) for the purpose;
- Β. Preserved the physical postal ballot forms under safe custody in sealed and tamper proof ballot boxes before commencing the scrutiny of such postal ballot
- ? The e-voting details were unblocked at 5.00 p.m. (IST) on December 12, 2015 and the e-voting summary statement was downloaded from e-voting website of CDSL at 5.45. p.m.;
- D. The postal ballot forms were duly opened in the presence of the Scrutinizer and the Ballot papers received were reconciled with the records maintained by the Company/ RTA and the authorization / Powers of Attorney etc. The shareholding was also scrutinized for the purpose of eliminating duplicate voting i.e. votes cast through e-voting as well as by physical voting.
- in 2015, being the last date and time fixed by the Company for said purpose were considered for scrutiny. No envelopes containing Postal Ballot Forms are received after 5.00 p.m. (IST) on December 12, 2015. All ballot forms received/ votes cast up to 5.00 p.m. (IST) on December 12,
- No defaced or mutilated ballot forms were found and all the invalid postal ballot forms were marked and segregated

No. 1 and 2 as set out in the Notice. through Postal Ballot (including e-voting) with regard to the Ordinary Resolutions The Scrutinizer, thereafter, handed over the Report dated December 14, 2015 to Harsh Mariwala, Chairman enabling him to declare the results of the voting

Declaration of the Postal Ballot Results based on the Scrutinizer's Report:

Based on the Report of the Scrutinizer, Mr. Harsh Mariwala, Chairman, declared the results of voting through Postal Ballot (including e-voting) at 1.00 p.m. as under:

Ordinary Resolution

Reclassification of Authorized Share Capital and consequent alteration of the Memorandum of Association of the Company

"RESOLVED THAT pursuant to the provisions of sections 13, 61 and 64 and other applicable provisions of the Companies Act, 2013 read with the Companies (Share of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the "Board" which term shall be deemed to include any Committee of the Board) to reclassify the existing Authorized Share sanctions and approvals as may be required in this regard, consent of the Members enactment thereof for the time being in force, and subject to such permissions, Capital of Rs. 215,00,00,000 (Rupees Two Hundred and Fifteen Crore) Debentures), Rules, 2014, including any statutory modification or re-

150,00,00,000 (One Hundred and Fifty Crore) Equity Shares of Re. 1 (Rupee One) each and 10,00,00,000 (Ten Crore) Preference Shares of Rs. 10 (Rupees Ten) each to Rs. 215,00,00,000 (Rupees Two Hundred and Fifteen Crore) divided into place of the existing Clause thereof: each and 6,50,00,000 (Six Crore and Fifty Lacs) Preference Shares of Rs. 10 (Rupees Company be and is hereby altered by substituting the following new clause V in Ten) each and consequently the Clause V of the Memorandum of Association of the

:< and classify and reclassify such shares from the shares of one class into shares 65,00,00,000 (Rupees Sixty Five Crore) with the power to the Company to increase or reduce or modify the share capital of the Company and/or divide all or any of the shares in the capital for the time being into several classes The Authorized Share Capital of the Company is Rs. 215,00,00,000 (Rupees Two any such rights, privileges, conditions or restrictions in such manner as may be neferred, qualified or other special rights, privileges, conditions, or restrictions as may be determined by or in accordance with the Articles of Hundred and Fifteen Crore) divided into 150,00,00,000 (One Hundred and Fifty Company for the time being in force. permitted by the legislative provisions or by the Articles of Association of the Association of the Company for the time being and to vary, modify or abrogate (Rupees One Hundred and Fifty Crore) and 6,50,00,000 (Six Crore and Fifty Crore) Equity Shares of Re. 1 (Rupee One) each aggregating to Rs.150,00,00,000 Lacs) Preference Shares of other class or classes and attach thereto respectively such preferential, qualified Rs. 10 (Rupees Ten) each aggregating to Rs.

give effect to this resolution." to do all acts and take all such steps as may be necessary, proper or expedient to RESOLVED FURTHER that the Board of the Company be and are hereby authorized

The details of the voting on the above Ordinary Resolution are as under:

Total		Institution	Public-		Public - Institution al holders					Group	and	Promoter		category
	Total	Postal Ballot	Poll	E- Voting	Total	Postal Ballot	Poll	Voting	Total	Postal Ballot	Poll	E- Voting	iv.	of Voting
645085599		61096105			209962060						384927520		(1)	No. of shares held
510166107	1804420	447831	0	1356589	123434167	0	0	123434167	384927520	0	0	384927520	(2)	No. of votes polled*
79.09	3.59	0.01	0.00	0.03	58.79	0.00	0.00	58.79	100.00	0.00	0.00	100.00	(3)= [(2)/(1)]*1 00	% of Votes Polled on outstandi ng shares
510164244	1802557	446227	0	1356330	123434167	0	0	123434167	384927520	0	0	384927520	(4)	No. of Votes - in favour
1863	1863	1604	0	259	0	0	0	0	0	0	0	0	(5)	No. of Votes - against
99.9996	99.8968	0.0000	0.0000	99.9809	100.0000	0.0000	0.0000	100.0000	100.00	0.00	0.0000	100.00	(6)= [(4)/(2)]* 100	% of Votes in favour on votes polled
0.0004	0.1032	0.0000	0.0000	0.0191	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	(7)= [(5)/(2)]* 100	% of Votes against on votes polled

RMAN'S INITIALS

Mr. Harsh Mariwala, Chairman, based on the above results, declared that the Ordinary resolution no. 1 was carried out with requisite majority by the members of the Company.

2: Ordinary Resolution

Capitalization of securities premium and/or free reserves of the Company for issue of Bonus Shares in the ratio of one equity share for every one equity share held by the Member (i.e. in the ratio of 1:1).

Company, such record date as may be fixed by the Board, for 1 (one) existing equity share of of the Board) and subject the regulations and guidelines issued by the Securities and Exchange Board of India (SEBI) including the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2009 (as amended from time to time) and relevant provisions of the Memorandum and Articles of Association of the Company including the Rules, of the Company held by each Member and not as income; distributed shall, for all purposes, be treated as an increase in the paid-up capital Company / List of Beneficial Owners as received from the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) on credited as fully paid-up equity shares to the holders of the equity shares of the reserves of the Company, as may be considered necessary by the Board, for the purpose of issuance of one bonus share of Re. 1 each (Rupee one only) each, capitalization of such sum standing to the credit of securities premium and / or free consent of the Members of the Company be and is hereby accorded to the Board for referred to as the "Board" which term shall be deemed to include any Committee thereof for the time being in force), the Foreign Exchange Management Act, 1999 "RESOLVED THAT in accordance with section 63 and other applicable provisions of 1 each (Rupee One only) held by the Members and that the Bonus Shares so Companies Act, 2013 read with Rule 14 of the Companies (Share Capital & permissions, sanctions and approvals as recommendation of the Board of Directors of the Company (hereinafter whose Rules, names appear in the Register of Members maintained by the 2014 Regulations, (including any statutory modification or re-enactment Circulars, etc. may be required in this made/issued thereunder,

prescribed or that may be prescribed on this behalf, from time to time, except in completed and thereafter be dispatched to the allottees thereof within the period RESOLVED FURTHER that no allotment letters shall be issued to the allottees of the respect of those allottees who hold shares in dematerialized form; bonus shares and that the certificate(s) in respect of bonus shares shall be

will be subject to the approval of the Reserve Bank of India or any other regulatory Nationals, Overseas Corporate Bodies and other foreign investors of the Company RESOLVED FURTHER that issue and allotment of the said bonus authority, if required; extent that they relate to Non-Resident Indians, Persons of Indian Origin, shares to the Foreign

RESOLVED FURTHER that bonus shares so allotted shall rank pari-passu in all respects with the fully paid-up equity shares of the Company in all respects;

vested, unvested and yet to be granted), filings of any documents with SEBI, Stock the Board be and is hereby authorized to do all such acts, deeds, matters and RESOLVED FURTHER that for the purpose of giving effect to the above resolutions, under the Employee Stock Option and Stock Appreciation Rights Plan (whether adjustment to the stock options (whether vested, unvested and yet to be granted) regard to the issue of bonus shares, including but not limited to make appropriate and as it may in its sole discretion deem necessary, execute all such deeds, documents, instruments and writings as may be required expedient or incidental in

CHAIRMAN'S INITIALS

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Exchanges, and to settle any question, difficulty or doubt that may arise in regard thereto." authorities, Exchanges where the specified securities of the Company are listed, Depositories, Ministry of Corporate Affairs, the Reserve Bank of India and/ or concerned applying and seeking necessary listing approvals from the concerned

The details of the voting on the above Ordinary Resolution are as under:

Total		Institution		Public - Institutiona I holders					Promoter and Promoter Group											Category	
	Total	Postal Ballot	Poll	E- Voting	Total	Postal Ballot	Poll	E- Voting	Total	Postal Ballot	Poll	E- Voting						ng	Voti	e of	Mod
645085599		50196019		209962060					384927520				3					held	shares	No. of	
510167166	1804600	448061	0	1356539	123435046	0	0	123435046	384927520	0	0	384927520		(2)					polled*	votes	No. of
79.0852	3.5951	0.0089	0.0000	0.0270	58.7892	0.0000	0.0000	58.789	100.00	0.0000	0.0000	100.00		(3)= [(2)/(1)]*100			ng shares	outstandi	Polled on	Votes	% of
510164564	1802877	446548	0	1356329	123434167	0	0	123434167	384927520	0	0	384927520		(4)					favour	Votes - in	No. of
2602	1723	1513	0	210	879	0	0	879	0	0	0	0		(5)	,				against	Votes -	No. of
99.9995	99.9045	99.6623	0.0000	99.9845	99.9993	0.0000	0.0000	99.9993	100.0000	0.0000	0.0000	100.0000		(6)= [(4)/(2)]*	polled	votes	on	favour	ਤੱ	Votes	% of
0.0005	0.0955	0.3377	0.0000	0.0155	0.0007	0.0000	0.0000	0.0007	0.0000	0.0000	0.0000	0.0000	100	(7)= [(5)/(2)]		polled	votes	t on	agains	Votes	% of

Mr. Harsh Mariwala, Chairman, based on the above results declared that the Ordinary resolution no. 2 was carried out with requisite majority by the members of the Company.

4. Passing of all Resolutions:

Ballot (including e-voting) with requisite majority on December 12, 2015. Notice were considered and passed by the Members of the Company through Postal Mr. Harsh Mariwala, Chairman, confirmed that all the Resolutions as set out in the the website of the Company. Exchanges where the Shares of the Company are listed and also publish the same on Chairman then directed the Company Secretary to intimate the results to the Stock

5. Vote of Thanks:

Proceedings thereafter concluded with vote of thanks to the Chair.

Entered on: December 24, 2015

Place: Mumbai

Date: January 22, 2016

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CHAIRMAN'S INITIALS